



Five main areas await policy decisions Governing Council told at first meeting

The Governing Council of the University of Toronto, which came into existence under provincial legislation on July 1, 1972, held its first formal meeting on July 4 in the Council Chamber (the former Senate Chamber) in Simcoe Hall. Almost all of the 50 members were present, and approximately the same number of visitors attended.

Several informal meetings of the persons elected or appointed to the Governing Council had already been held in order to make a start at tackling procedural questions.

The historic nature of the occasion was brought home to everyone present through the activity of photographers and was emphasized by the Chairman, C. Malim Harding, in his opening remarks.

"This is an historic occasion", he said, "not only for the University of Toronto but for universities across the continent and throughout the world. We are trying out something that is relatively new, and everybody is watching. But the only thing that we should have in mind is the greater good of the University of Toronto. In order to do that, we have at all times to keep our eyes on the main role and to make sure that this is a policy-making body which makes the right policy decisions and endorses the right policy decisions, and sees that the administration of the University implements those decisions.

"Anybody who has read the University of Toronto Act would realize that the Council has a great deal of power. I think we have to make sure that we exercise this power wisely. We also have to make very, very sure that we have a proper sub-structure to this Governing Council.

Time is a key factor

"We have to make sure, too, that we spend our time as profitably as possible. Time is a valuable commodity. No mat-

ter what area we may come from, one of the things that we must keep in mind at all times is to make the best use of the time we have.

"For the moment the Council will have to operate without rules of procedure. Because of circumstances beyond our control, it was only possible to start on the task of drafting such rules a few weeks ago. As a result, the Council will have to find out some things as it goes along. What, for example, is the role of the Chairman of the Governing Council — the Speaker of the House? He must be an impartial chairman but he also has to ensure that the Council gets on with its business. A committee is working on the rules and hopes to report shortly. Pending the publication of its report, I will endeavour to make the rules myself. I trust that the rulings that I have to give will be acceptable to all. I think I will have to say that my rulings will have to be final."

Mr. Harding then called upon Dr. John R. Evans — "no longer the President-elect but the President of the University" — to address Council.

Dr. Evans spoke cheerfully, but urgently, bringing out the need to get down to business. He noted that it was for the University both a new Governing Council and a new Administration. Both were untried, but, he said, both were deeply committed to serve the interests of the University, and "I hope that both will give yeoman service."

A number of problems were very obvious, the President continued. "The first thing that greets me on my first day of business in this University is that there are not only a great number of administrative issues but also a great number of important policy issues facing the University that must be deliberated upon by this Governing Council. To carry on that deliberation, we require the machinery.

Policy and administration

"The second problem is one that we will, I think, trip on again and again. That is the separation of administration from the review of policy. Administration rightly belongs in the hands of the executive officers of this University and your experience of this line of separation may be clearer than mine. However, I think we will be continually reminding ourselves of what is a policy matter and what is an administrative matter. The

thing to seek is an achievement of balance here but I am sure that we will have to introduce corrective action for the Administration from time to time and it will be my responsibility to plead with Council sometimes that they are moving out of a policy area into one of administration, if the overlap becomes too great in the other direction.

"The third problem, I think, of which I am very much aware, is that with a university of the size and diversity of this University we will have a real problem in communicating the actions and progress of thinking that takes place in this Governing Council to the constituents. We will have to pay much attention to the means by which not only our decisions but also the directions of thinking are conveyed to the remainder of the University and its related communities."

The Executive Committee

Most of the agenda of the meeting consisted of formalizations of decisions that had been agreed upon at the preliminary informal meetings, such as the procedure for the execution of documents and the holding of Council meetings normally, but not invariably, in the Council Chamber. The most important of these items was confirming the membership of the Executive Committee, whose composition is set forth in the University of Toronto Act 1971. Each of the "estates" represented on the Council had already nominated the appropriate number of members for the Executive Committee.

The members of the Executive Committee are:

The Chairman, C. Malim Harding.
The President, Dr. John R. Evans.
The Vice-Chairman, William B. Harris.
Prof. Harry C. Eastman.
Mrs. Patti L. Fleury.
Prof. Charles M. Hanly.
Mrs. Clarice Henschel.
The Rev. John M. Kelly.
Mrs. Betty Kennedy.
C. Mackenzie King.
Brian Morgan.
Dr. Edward Sellers.
C. Ian P. Tate.
John A. Tory.

The question of the Council's committee structure was discussed at some length. A proposed structure of five standing committees (Academic Affairs, Business Affairs, External Affairs, Internal Affairs, and Planning and Institutional Relations) had been debated at the earlier informal stage. Mr. Harding said that some members had been in favour of proceeding with the committees at once, but others had wanted the committee structure to be discussed at greater length. Prof. Hanly identified himself as the proponent of the latter

(Continue overleaf)

University News Bureau moves to 45 Willcocks

On and after Monday, July 10, the University of Toronto News Bureau's address will be 45 Willcocks Street. Contributors to the *Bulletin* are requested to note this change of address from Room 225 Simcoe Hall to 45 Willcocks Street.

A note to all Heads of Departments:

With at least three meetings of the Governing Council scheduled for July, the hand of a new President at the helm, and new administrative machinery in operation, this is not a summer like the others. Bulk distribution of the *Bulletin* will continue at the winter-session level. Heads of both academic and non-academic departments are urged to stockpile copies of each issue for members of staff who are on vacation or engaged in research off campus.

Five main areas await policy decisions

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view and asked to have the most urgent policy issues identified, with the object of establishing any committees that were essential, even if Council did not agree on the committee structure as a whole.

Where policy issues exist

Dr. Evans said that the identification of urgent policy issues or, rather, of broad related areas where urgent policy issues exist, had actually been the genesis of the proposed structure. In response to a question about the administrative servicing of the proposed policy committees, Dr. Evans introduced to Council his principal administrative colleagues: Prof. Donald F. Forster, Vice-President and Provost, whose connection would be with whatever form of Academic Affairs committee was established; John H. Sword, Vice-President, Institutional Relations and Planning; Robin Ross, Vice-Provost, who would temporarily have responsibilities in connection with Internal Affairs; and Dr. John D. Hamilton, Vice-Provost, who would assist the External Affairs committee so far as relations with the teaching hospitals were concerned. Dr. Evans said that Alex G. Rankin, Vice-President, Business Affairs, who is away from the city at this time, would work with the Business Affairs committee.

Two senior officers remain to be appointed if this committee structure or something close to it is accepted, the President said. They were for External Affairs and Internal Affairs.

Mrs. Joyce Denyer urged the acceptance of the proposed committee structure with the proviso that it come up for review in May 1973. She pointed out that policy decisions must be made on day care, the library, and the budget. (A small newspaper entitled "Day Care for Everyone" had been distributed throughout the Council Chamber.)

Support of the proposed committee structure was expressed by several other members. The President said that, after some experience, the structure could be

modified, but he was anxious to have a working mechanism.

The question of a budget committee had been raised during the informal meetings, when opinion had been divided between a distinct Governing Council committee for this purpose and a working committee with Governing Council representation (including faculty, students and laymen) but with a large component of administrative people who could take the very heavy burden of detail that is involved.

Dr. Evans pointed out that the University was now in the third month of the current fiscal year and should be working on the budget for 1973-74. Prof. Eastman, who was a member of the budget committee from the President's Council last year, confirmed that the task was very time-consuming, and supported Dr. Evans' proposal of a working committee as not only wise but unavoidable. Prof. Hanly had wanted a separate Governing Council committee and still preferred that idea, but he agreed that from a functional point of view there was not much difference between the two proposals.

The Council's responsibility

The crucial thing, Prof. Hanly said, is that the Governing Council must be in a position to perform its responsibility to the University and to the public for the wise expenditure of a very large sum of money. Its members must therefore be familiar with the assumptions and the academic priorities that enter into the process of designing the budget. He suggested that there should be "a carefully articulated interface between the administrative officers and the Governing Council". The Chairman commented that this was not very far from what the President was suggesting. The sense of the meeting appeared to favour the working committee.

Mr. Cadario requested a discussion of openness in Governing Council committees. Mr. Harding said there had been

agreement that Governing Council members should be able to attend any Governing Council meeting, but that views about openness had differed. John H. Parker and Brian Morgan spoke in favour of openness of all committees except in special circumstances. Sydney Hermant opposed the idea.

The Chairman affirmed that a recommendation on this topic would be brought forward on July 13. The question of adding committee members from outside the Governing Council will also be discussed at this meeting, which begins in the Council Chamber at 4.30 p.m., and Council members will be asked to give the Chairman their choice of committees on which they would prefer to serve.

The meeting adjourned at 5.45 p.m.

Ph.D. Orals

All members of the Graduate Faculty have the right to attend Ph.D. Oral Examinations.

Tuesday, July 18

K. G. Lloyd, Department of Pharmacology. "Biogenic Amines and Related Enzymes in Human and Animal Brain". Thesis supervisor: Prof. O. Hornykiewicz. Room 107, 16 Hart House Circle. 2 p.m.

Z. B. Dienes, Department of Educational Theory. "The Time Factor in Computer-Assisted Instruction". Thesis supervisor: Prof. W. P. Olivier. Room 107, 16 Hart House Circle. 10 a.m.

Wednesday, July 19

C. E. Dirks, Department of Political Economy. "Canadian Policies and Programmes Toward Political Refugees". Thesis supervisor: Prof. J. G. Eayrs. Room 107, 16 Hart House Circle. 2 p.m.

Monday, July 24

D. Coldrick, Department of Computer Science. "Numerical Solutions of Linear Integral Equations". Thesis supervisor: Prof. T. E. Hull. Room 108, 16 Hart House Circle. 10 a.m.

Friday, July 28

H. W. Teunissen, Department of Aerospace Studies. "Simulation of the Planetary Boundary Layer in a Multiple-Jet Wind Tunnel". Thesis supervisor: Prof. B. Etkin. Room 108, 16 Hart House Circle. 10 a.m.

Terms of office of faculty on Governing Council

By agreement among themselves, the faculty members of the Governing Council have allocated their terms of office as follows:

One year — Prof. A. Murray Fallis, Dr. J. C. Laidlaw, Prof. John M. R. Margeson, and Prof. R. M. H. Shepherd.

Two years — Prof. John E. Dove, Prof. William B. Dunphy, Dr. Edward A. Sellers, and Prof. Harold W. Smith.

Three years — Profs. W. Barry Coutts, Harry C. Eastman, Michael Grapko, and Charles M. T. Hanly.

SAC now on Centrex

The Students' Administrative Council telephones are now on Centrex along with other 928 University numbers. Instead of calling 923-6221, please dial 4911.

COMING EVENTS

JULY

5 WEDNESDAY

Theatre

"The Life and Death of Almost Everybody" by David Campton, directed by Wayne Fairhead. Summer Centre Theatre, 4 Glen Morris St. (923-8705). July 5-15. 8.30 p.m. Free (Drama Centre)

7 FRIDAY

Lecture

Chemistry

"Particle Beams from Supersonic Jets: Properties and Applications". Dr. O. F. Hagen, Kernforschungszentrum Karlsruhe, Institut für Kernverfahrenstechnik. 158 Lash Miller Chemical Laboratories. 3.30 p.m. (SGS and Chemistry)

Party

Wine and cheese party — Graduate Students' Union, 16 Bancroft St. Every Friday — everyone welcome. 4-7 p.m. 40¢ (GSU)

19 WEDNESDAY

Theatre

"In the Wind of the World's Anger" by Angus Braid, directed by Sheldon Clarke. Summer Centre Theatre, 4 Glen Morris St. July 19-29. 8.30 p.m. Free (Drama Centre)

AUGUST

2 WEDNESDAY

Theatre

"Charisma" by Martin Hunter, directed by Tony Stephenson. Summer Centre Theatre, 4 Glen Morris St. Aug. 2-12. 8.30 p.m. Free (Drama Centre)